

# Department of Child Safety Weekly Data Charts

Data as of week beginning 8/11/2025

# Department of Child Safety

**Agency Mission:** Successfully partner with families, caregivers, and the community to strengthen families, ensure safety, and achieve permanency for all Arizona's children through prevention, services, and support.

**Agency Vision:** Children thrive in family environments free from abuse and neglect.

**Core Values:** Safety, Accountability, Change, Family, Engagement, Compassion, Teaming, Advocacy, Equity.



# Arizona Department of Child Safety(AZDCS)

## 2025 -2029 Strategic Plan

#	Agency Five-Year Outcomes	Start Year	Linked to Gov. Priority Outcome?	Status / Progress
1	Increase connection to primary prevention community-based programs among those with a screened- out intake from 20% to 80% by June 30, 2029	2025	Housing and Human Services	<p>The Family Resource Center &amp; Community hub project has been fully implemented. The screened-out intakes of families that engaged in FY25 was 39.4% exceeding the target of 20%.</p> <p>In FY26, AZDCS is planning to expand the program collaboration with several external prevention partners.</p>
2	Of children entering out-of-home care, increase the percentage who exit to permanency within 12 months of entry from 34% to 36% by June 2029.	2024	Housing and Human Services	<p>In FY25, Safety Team Decision Making meetings were successful in determining 74.4 % of the time for a child to remain in the home or with Kinship. 4.5 percentage point increase from FY24. The increase has a direct positive impact to child safety and well-being by engaging the family in determining where the child will live and supports to be provided to the caregivers.</p>
3	Of families referred for in-home services, increase the percentage that do not have another DCS intake report within 12 months from 78% to 88% by June 2029.	2025	Housing and Human Services	<p>This new five-year outcome replaces the previous FY25 outcome in order to include the targeted priority of improving services and child safety outcomes for families who have an open DCS case with their children remaining in-home.</p>
4	Increase the percentage of DCS employees who have been employed at DCS for five years or more from 15% to 20% by June 2029.	2024		<p><i>This 5 Year outcome has been modified from the FY25 Outcome. In FY26, the 5-year outcome has been designed to address retention through employment longevity and to retain qualified staff.</i></p> <p><i>In FY25, the baseline for percentage for staff employed over 5+years was 22%.</i></p>
5	Of the total number of days for children served in out- of-home care, increase the percentage spent in family like setting from 77.9% to 85% by June 2029.	2024	Housing and Human Services	<p>This outcome is continued from FY25. The Department successfully implemented the Breakthrough Project focused at safely reducing congregate care through case consultation. The number of children who experience congregate care, and the total days of congregate care utilized, were successfully reduced by 27%. In FY26, AZDCS will continue to take strategic action to build on the previous success.</p>

Agency Strategic Plan developed in accordance with A.R.S. § 35-122



# Arizona Department of Child Safety(AZDCS)

## 2025 -2029 Strategic Plan

Current Annual Plan

Outcome #	FY26 Annual Objectives	Objective Metrics	Annual Initiatives
1	1.1 Increase the number of community hubs that contact families with a screened out DCS intake from 1 to 6 by June 30, 2026.	<ul style="list-style-type: none"><li>1. 1a Number of expanded community hubs added to Community hub network.</li><li>1. 1b Number of screened out intakes contacted via expanded community hubs.</li></ul>	<ul style="list-style-type: none"><li>Evaluate and explore expansion of community-based prevention programs</li><li>Complete an evaluation of the Pilgrim Rest Community Hub program</li><li>Explore expansion to high removal zip codes and report types with higher likelihood of re-reports</li></ul>
2	2.1 Increase parent participation in parenting time sessions from 22% to 50% by June 30, 2026. *	<ul style="list-style-type: none"><li>2.1 Percentage of parent attendance in parenting time sessions attended (or in hours)</li><li>2. 1a Percentage of parents who participated &amp; completed in recommended sessions</li></ul>	<ul style="list-style-type: none"><li>Monitor the Parenting Time practice model ensuring that it remains natural and supportive for families and all involved</li><li>Sustain fidelity of the Team Decision Making model</li></ul>
3	3.1 Increase the percentage of DCS in-home cases that have at least one service referral within no more than 30 days from the date of the DCS intake report by June 30, 2026.  3.2 Decrease the percentage of families referred for in-home services that have another DCS intake report within 12 months from 78% to 83% by June 30, 2026.	<ul style="list-style-type: none"><li>3.1 Number of DCS in home cases with one or more service referral within 30 days.</li><li>3.2 Percentage of families referred for in-home services who have a re-report within 12 months</li></ul>	<ul style="list-style-type: none"><li>Provide coaching and support to In-Home DCS Specialists and Program Supervisors on DCS practice models to improve engagement, safety management, and timely services for families</li></ul>
4	4.1 Create and implement a pilot program for mentoring opportunities for DCS employees from 5% to 100% by June 30, 2026.	<ul style="list-style-type: none"><li>4.1 Percentage of Pilot Program implemented</li></ul>	<ul style="list-style-type: none"><li>Implement a mentoring program where staff can explore professional pathways for family-serving and support services employees</li><li>Monitor and sustain the DCS Connects program that details the innerworkings and environmental factors that affect the overall functioning of the Department while providing career pathway opportunities.</li></ul>

Agency Strategic Plan developed in accordance with A.R.S. § 35-122

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# Arizona Department of Child Safety(AZDCS)

## 2025 -2029 Strategic Plan

Current Annual Plan

Outcome #	FY26 Annual Objectives	Objective Metrics	Annual Initiatives
5	<b>5.1 Breakthrough Project:</b> Increase the utilization of family-like settings by 2% by June 2026.  5.2 Decrease the percentage of care days spent in congregate care by 2% by June 2026.	<ul style="list-style-type: none"><li>• 5.1 Percent utilizing family-like settings</li><li>• 5.2 Percentage of care days spent in congregate care</li></ul>	<ul style="list-style-type: none"><li>• Analyze and explore strategies to increase the utilization of kinship and community foster caregiver services to reduce congregate care</li><li>• Implement Strategies to reduce utilization of congregate care to less than 10%</li></ul>

### Engagement Plan

#### Internal

DCS engages with internal employees at all levels, from frontline staff to executives, to ensure their insights and feedback are incorporated in the creation and execution of the strategic plan. The exchange of information between front line and executive level staff information about the effectiveness of processes are discussed and often modified to benefit staff as well as our customers, DCS families. This is achieved through regular meetings such as Business reviews and huddles, surveys, and workshops that foster open communication and collaboration.

#### External

DCS values engagement opportunities with collaborators, contributors, and community members where external partners can provide valuable insight, experiences and perspectives as they relate to the progress and impact of the strategic plan. Routinely scheduled engagement opportunities include but not limited to public forums, focus groups

### Communication Plan

#### Internal

DCS communicates the why, how, who, what, and importance of the strategic plan internally to ensure that all staff both understand and supports the strategic objectives. This is achieved through regularly scheduled meeting sessions such as All Hands meetings, business and operational reviews and huddles/touch point meetings. DCS also utilizes social media platforms such as SharePoint, email broadcasts and YouTube videos to openly communicate with staff in order to keep them involved and informed throughout the implementation process.

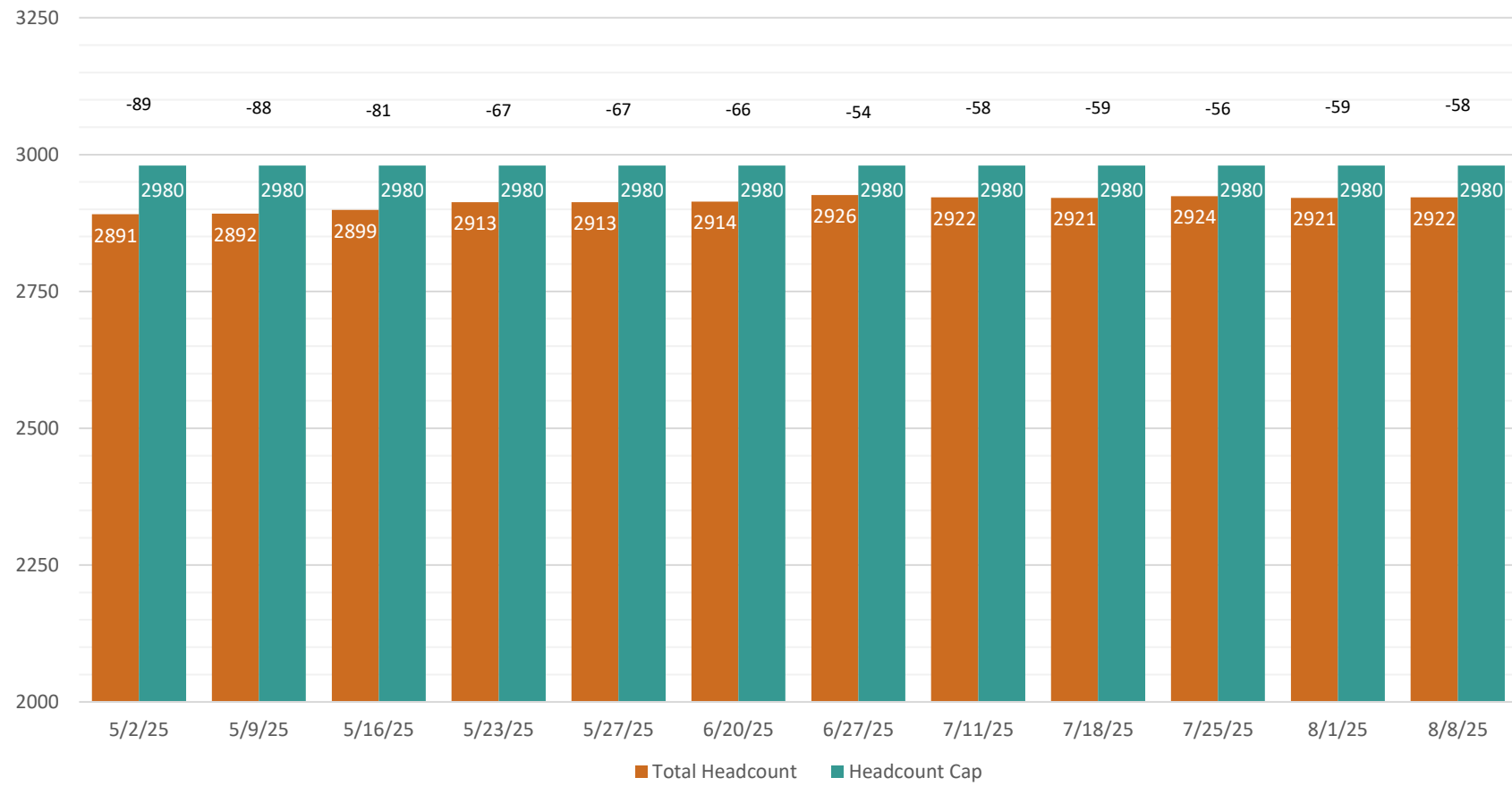
#### External

Additionally, DCS communicates our strategic direction to external stakeholders by crafting messages, selecting appropriate communication channels and venues to effectively convey the agency's business objectives and outcomes. This is accomplished through but not limited to town hall sessions, emails, provider specific presentations, annual reports, advisory meetings, Senate & Legislative sessions and regular status updates. In each venue, open dialogue is encouraged and embraced to report out what is working as planned as well as to highlight opportunities for continuous improvement.

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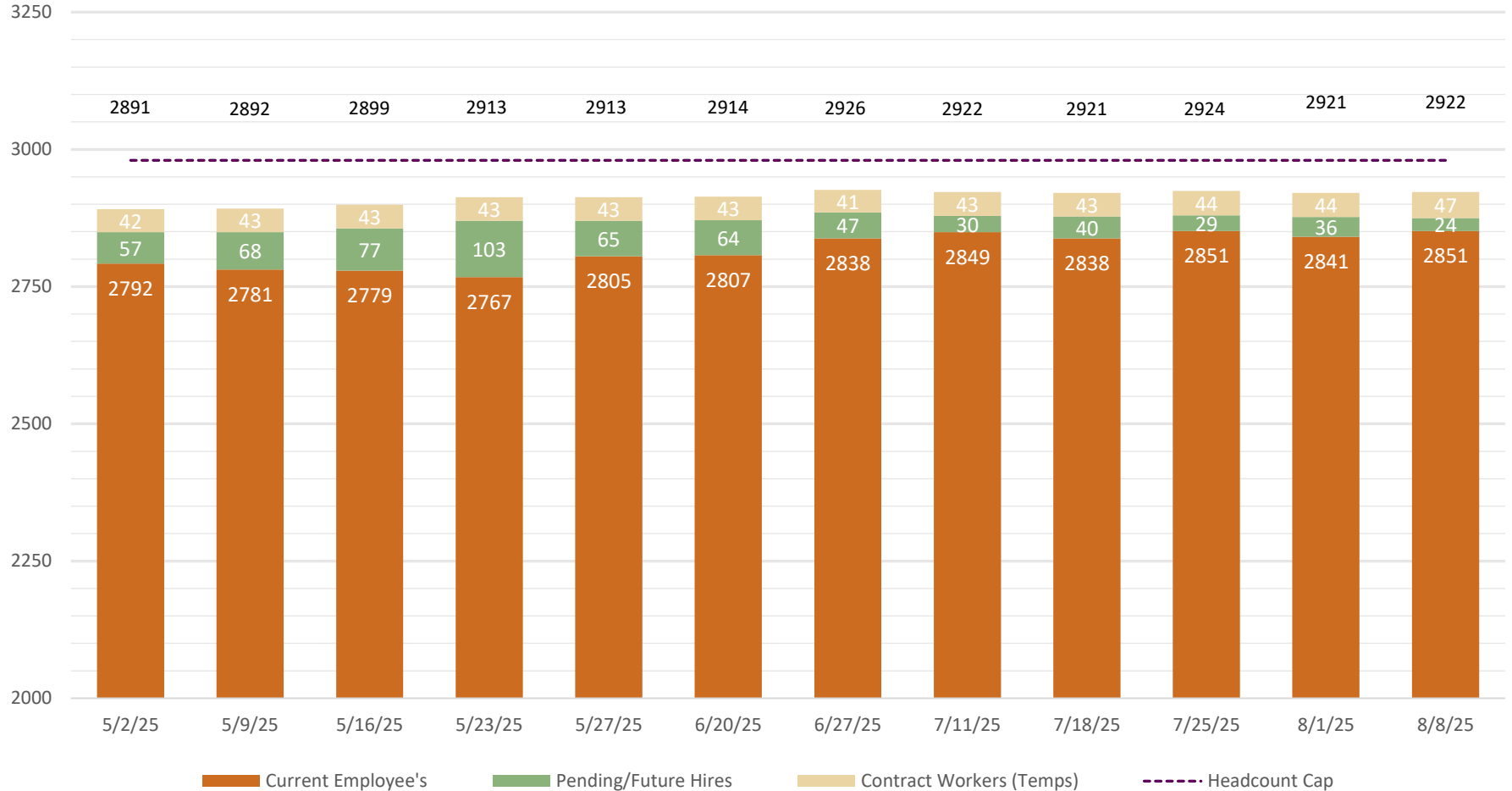
# Total Employee Headcount

## Filled and Pending with Variance from Cap



*Note:* Total position cap vs. total filled/pending positions and the variance between available vs. filled.  
*Data Source:* HRIS 8/8/2025  
*Data Owner:* Sonya Zajczenko, HR Team

# Headcount Breakdown



Note: Breakdown is of all filled and pending positions

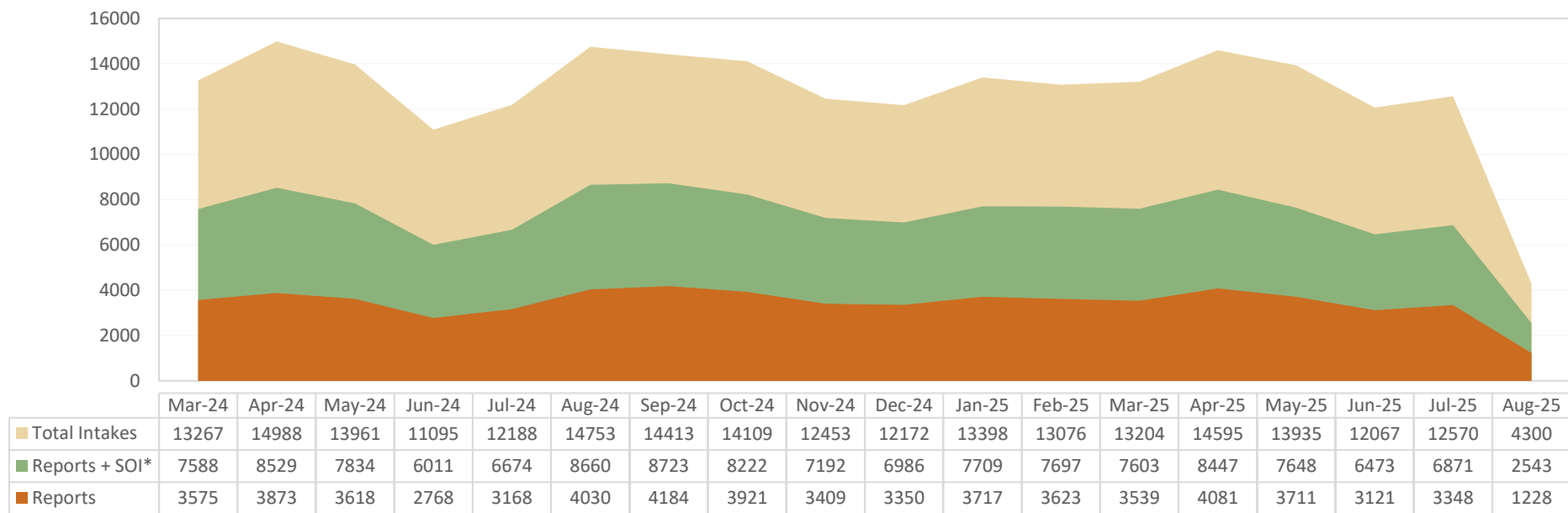
Data Source: DCS Monthly Staffing Report, 8/8/2025

Data Owner: Sonya Zajczenko, HR Team

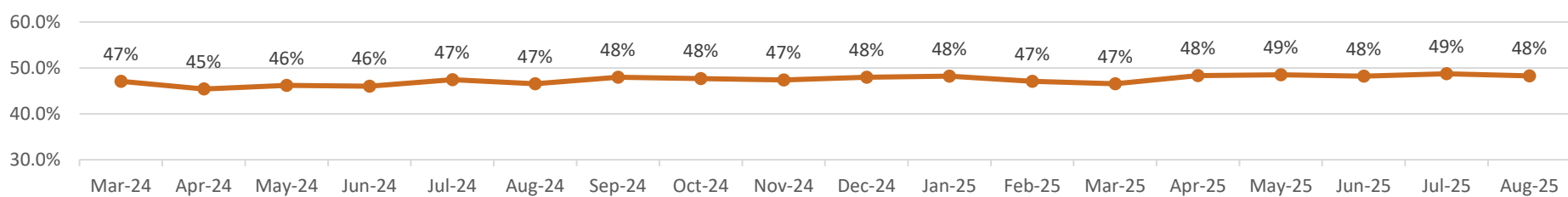
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# Intakes & Reports to the Hotline

Report volume is up 3.4% comparing Jan-Jul 2025 to Jan-Jul 2024



## Screen In %



*Note:* Period reported is based on Intake call date/time. All counts include finalized Intakes. Intake report counts include all dispositions (no jurisdiction, QA review, Action Taken, Field Investigation, null). Screen In % shows reports as a percentage of total Hotline Communications.

\*SOI = Screened-out intake - A concern of abuse or neglect that does not meet statutory requirements of a DCS report for investigation

Data Source: Guardian Advance Find extract, Data as of: 8/11/2025

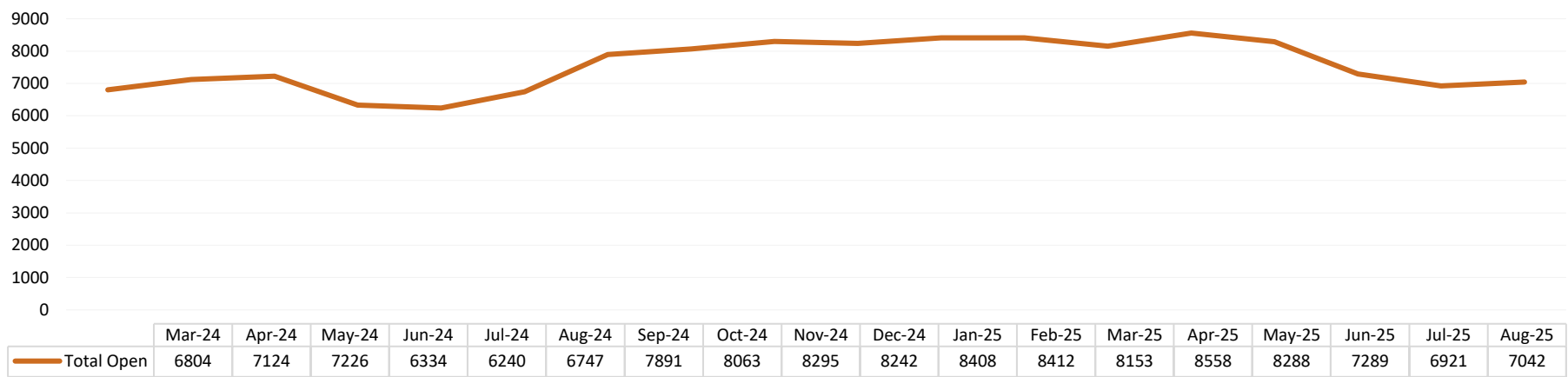
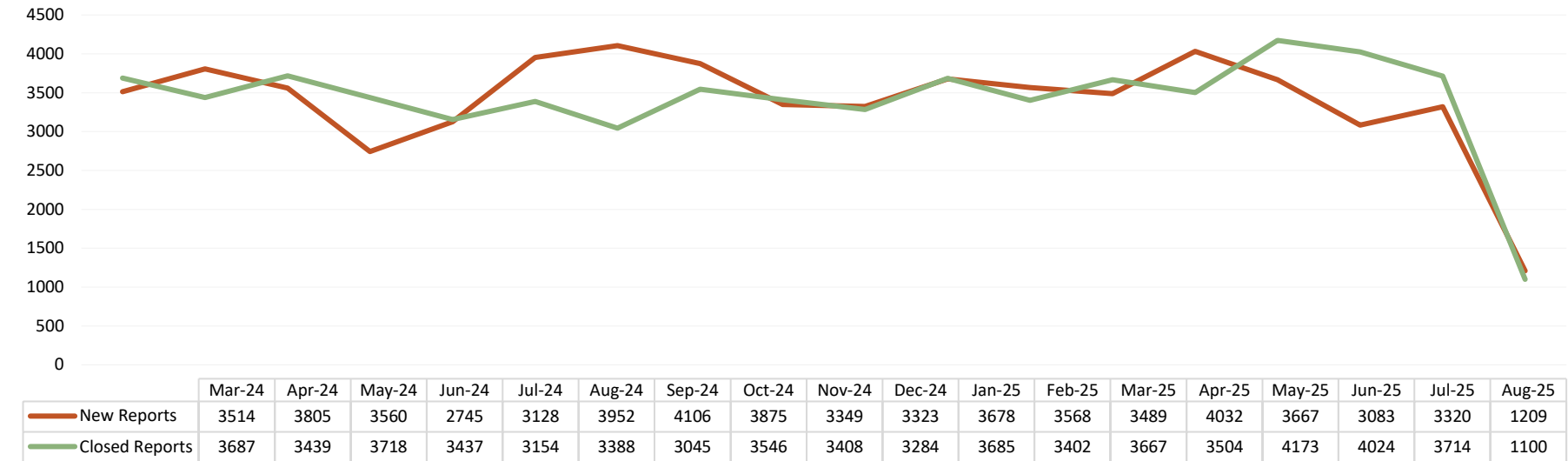
Data Owner: Ryan Clemens

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# Total New and Closed Reports

Open reports are up 19% comparing Jan-Jul 2025 to Jan-Jul 2024



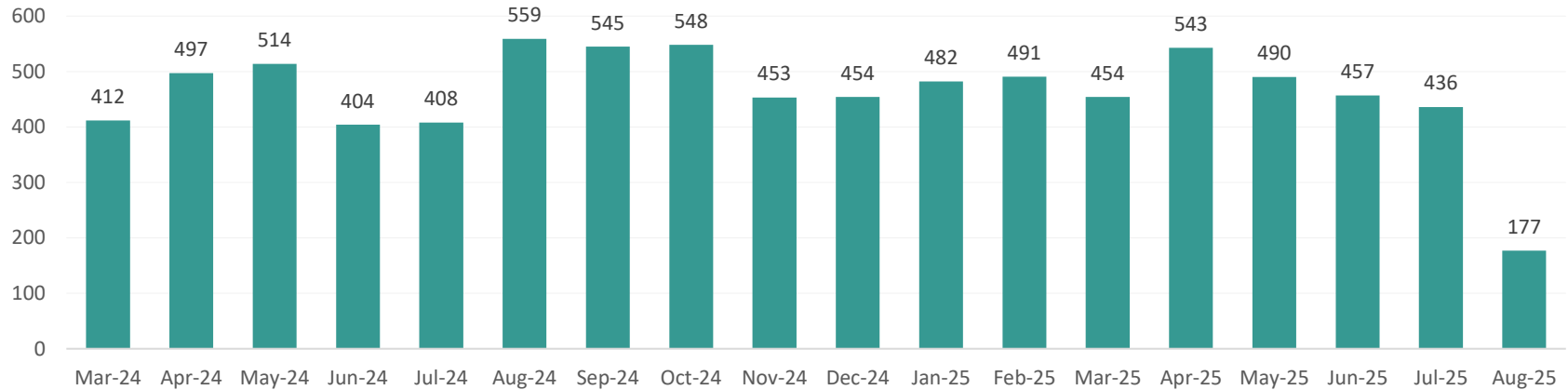
*Note:* Counts exclude Intake reports with disposition of no jurisdiction, QA review and action taken. New Report month is Intake Finalization Date month. Closed Reports; month is Assessment End Date month.

Data Source: Guardian Advance Find extract. Data as of: 8/11/2025

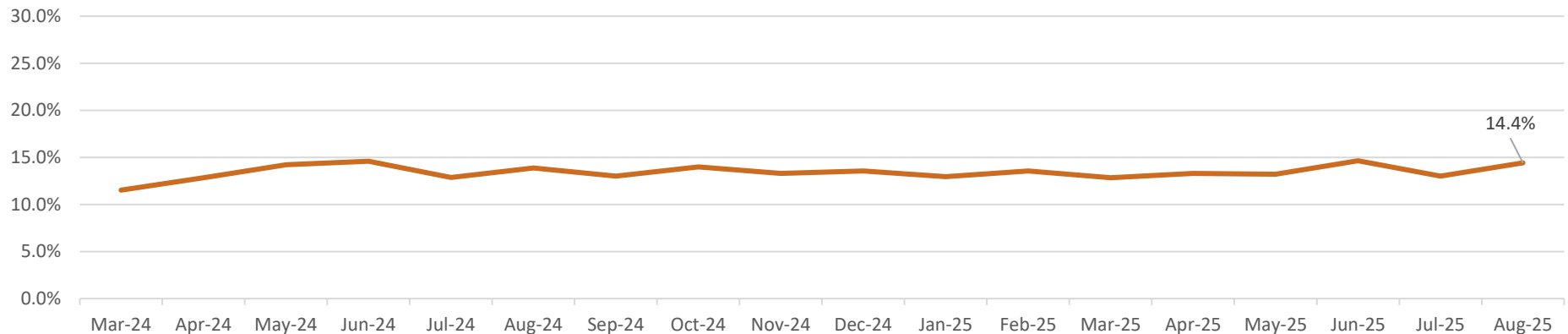
Data Owner: Ryan Clemens

# Criminal Conduct Report Volume

Number of Criminal Conduct Reports Received



Percentage of Reports Received that are Criminal Conduct



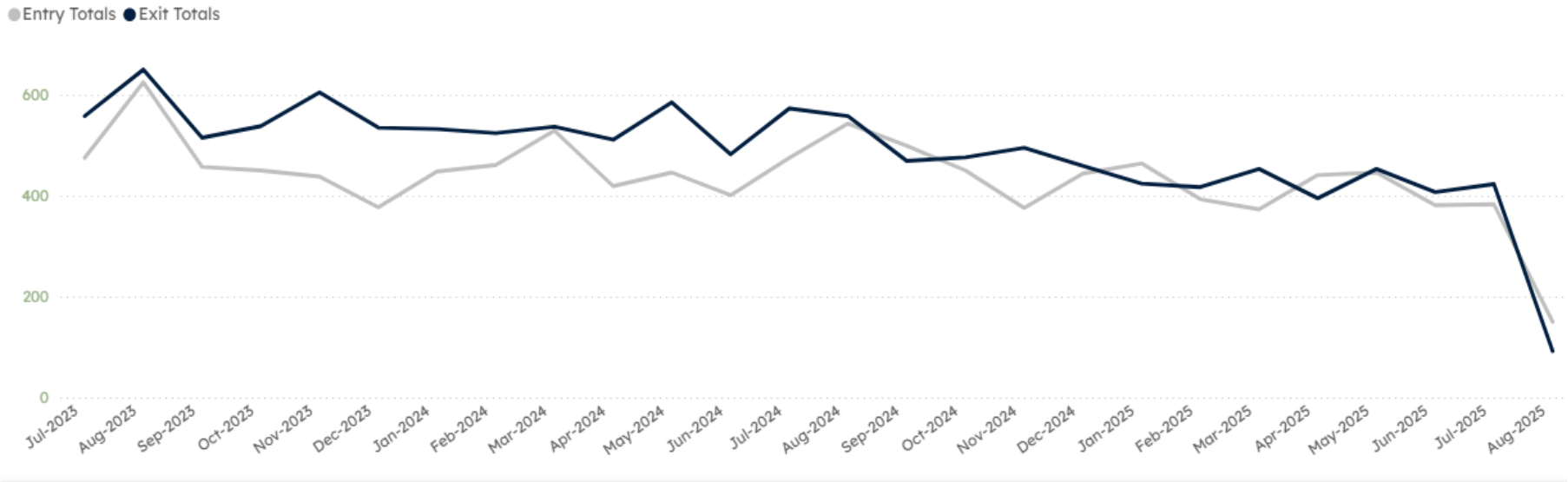
**NOTE:** Counts are reported in period of Intake call Date/Time. Data includes Intake Reports finalized with any disposition, including no jurisdiction. Current month data is preliminary.

**Data Source:** Guardian Advance Find extract. Data as of: 8/11/2025

**Data Owner:** Ryan Clemens

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# Entries & Exits



## Entries

	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	Oct-2024	Nov-2024	Dec-2024	Jan-2025	Feb-2025	Mar-2025	Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025
	530	419	448	401	486	551	501	451	376	444	467	394	375	443	446	381	385	150

## Exits

	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	Oct-2024	Nov-2024	Dec-2024	Jan-2025	Feb-2025	Mar-2025	Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025
	537	511	585	482	573	558	469	476	495	459	424	417	459	395	454	407	423	92

NOTE: Entries includes count of unduplicated children by Entry date. Exit includes count of unduplicated children by Exit date.

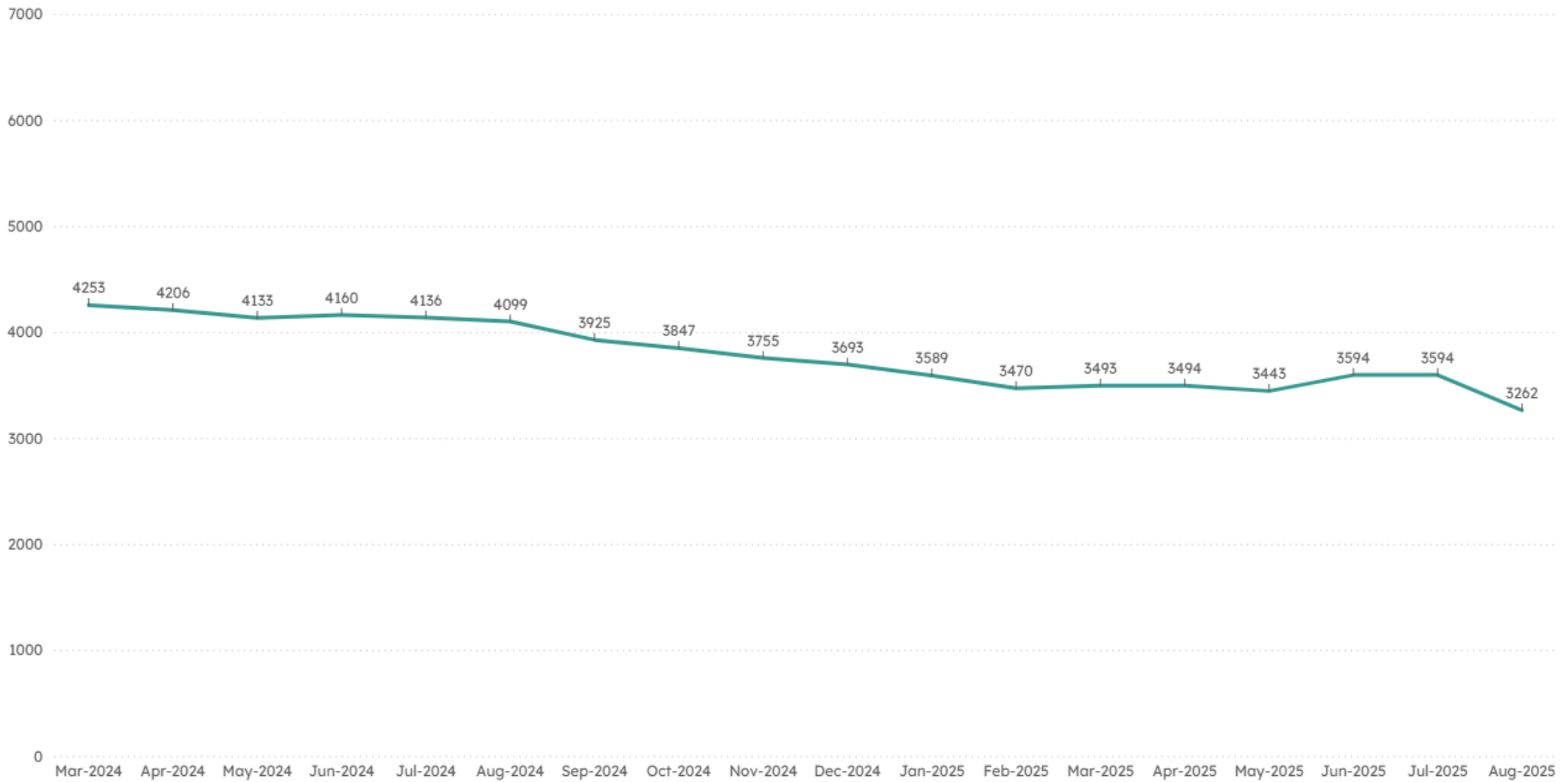
Data Source: Entries and Exits PBI, as of 8/12/2025

Data Owner: Leanne Hawkins

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# In Home Children

Counts of children In Home at least 1 day in the month



**NOTE:** Children are counted (uniquely) as being in home if on any day in the reporting month, the child meets the following criteria: Case =Open, Child is active person in case with role of child, Child is not removed.

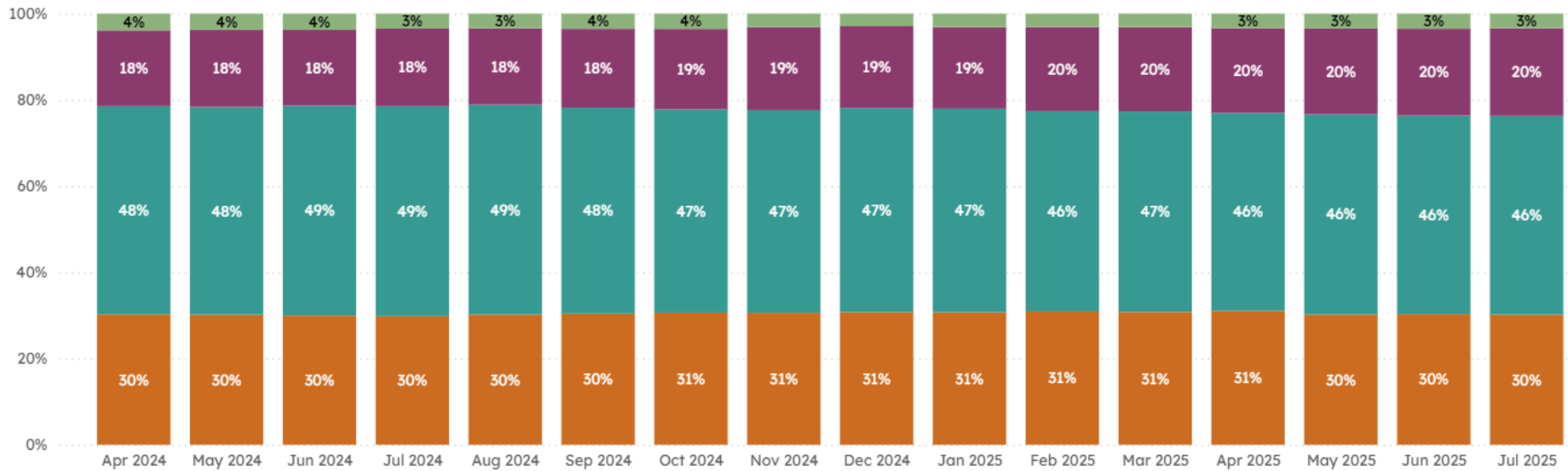
**Data Source:** Guardian Safety Mart; Data as of 8/11/2025

**Data Owner:** Leanne Hawkins

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# Children in Out-of-Home Care (0-17 years old)

77% of children live in a family setting



**Placement Category** ● Foster Home ● Unlicensed Foster Home ● Congregate Care ● Independent Living ● Other

Placement Category	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Dec 2024	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025
Foster Home	2610	2543	2489	2436	2450	2453	2448	2392	2383	2374	2367	2317	2336	2255	2237	2201
Unlicensed Foster Home	4164	4060	4037	3977	3942	3855	3768	3680	3672	3651	3559	3500	3452	3462	3399	3359
Congregate Care	1516	1506	1456	1467	1434	1474	1490	1500	1467	1462	1495	1470	1480	1481	1486	1481
Independent Living	1	2			1	2				1	1	1	1	1	2	1
Other	333	316	313	285	276	283	283	246	227	240	235	233	252	258	258	246
<b>Total</b>	<b>8624</b>	<b>8427</b>	<b>8295</b>	<b>8165</b>	<b>8103</b>	<b>8067</b>	<b>7989</b>	<b>7818</b>	<b>7749</b>	<b>7728</b>	<b>7657</b>	<b>7521</b>	<b>7521</b>	<b>7457</b>	<b>7382</b>	<b>7288</b>

*NOTE:* Other category includes Runaway, Missing/Abducted & No Placement Entry (placement not yet entered or date is misaligned). Data includes: Child removal date is <= report period end date, return date is null or > than report period end date, placement start date is <= report period end date, placement end date is null or > than report period end date. Estimated margins of error in distribution of caregiver categories is ~3%.

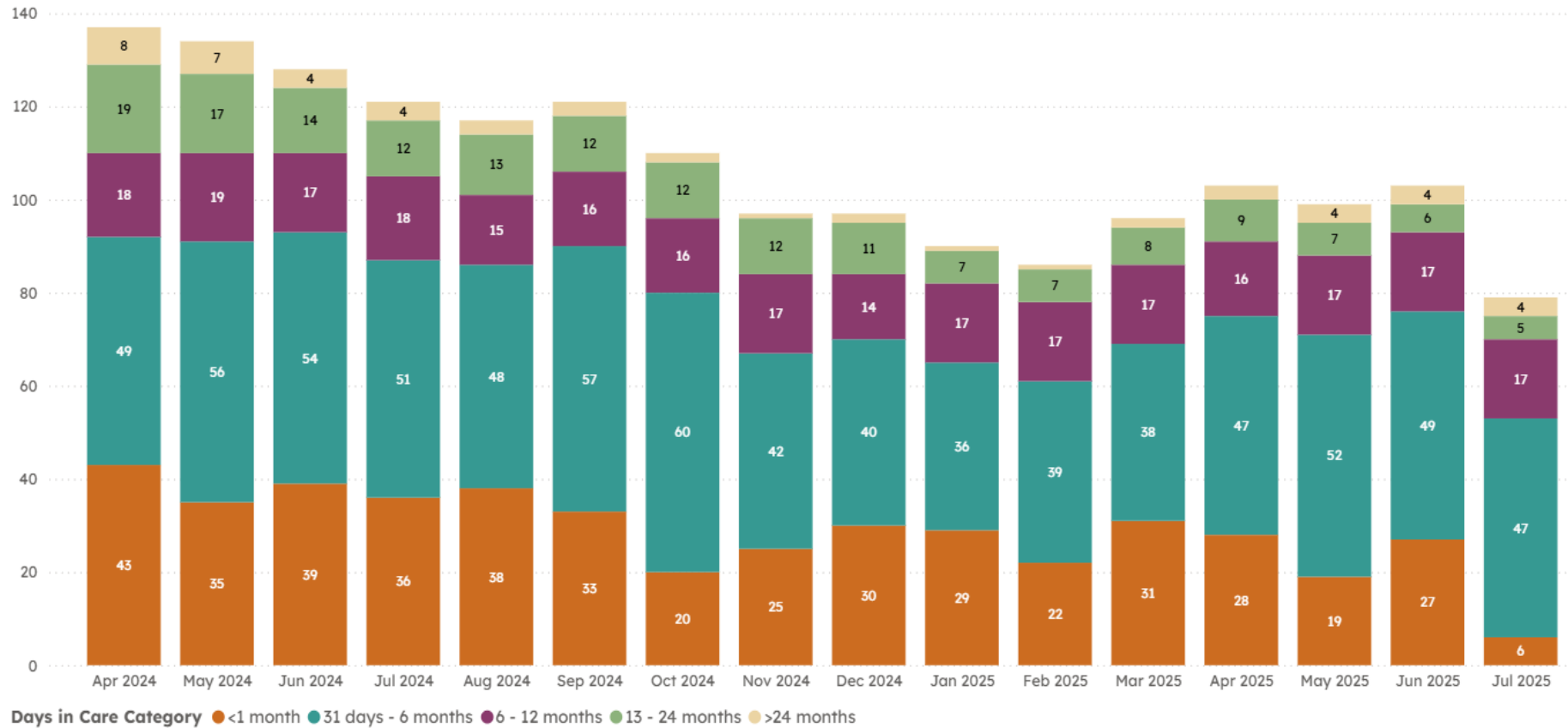
*Data Source:* Children in OOH Care – Monthly; data updated 8/11/2025

*Data Owner:* Leanne Hawkins

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# Runaway Youth

The number of runaway youth has decreased by 42% since April 2024



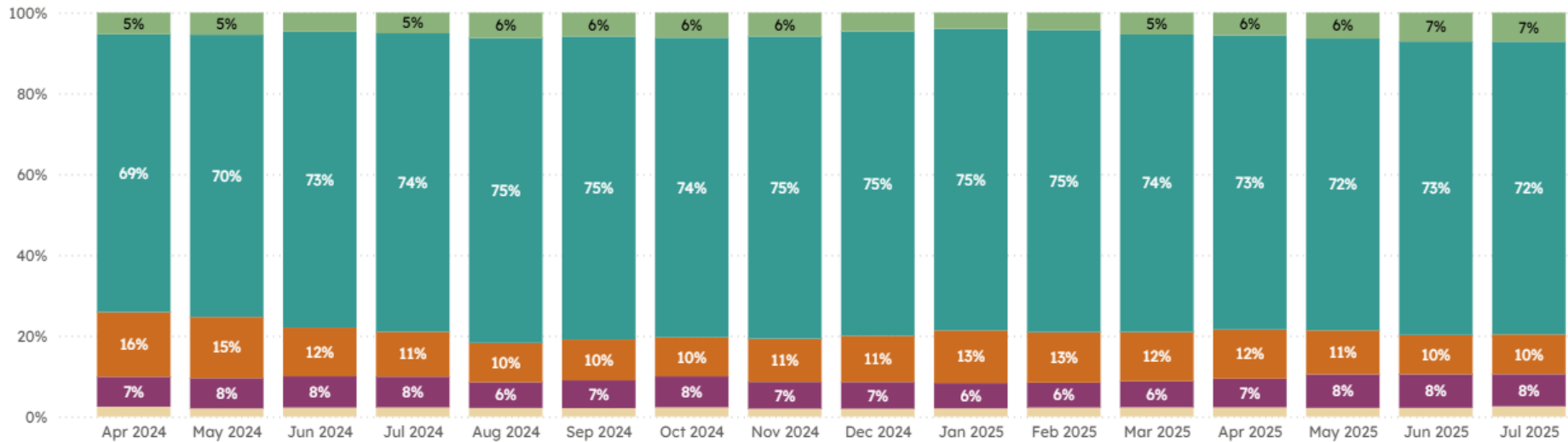
NOTE: Data inclusions: Child removal date is <= report period end date, return date is null or > than report period end date, placement start date is <= report period end date, placement end date is null or > than report period end date. Estimated margins of error in distribution of caregiver categories is ~3%.

Data Source: Children in OOH Care – Monthly; data updated 8/11/2025

Data Owner: Leanne Hawkins

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# Young People in Extended Foster Care (18-21 years old)



**Placement Category** ● Foster Home ● Unlicensed Foster Home ● Congregate Care ● Independent Living ● Other

Placement Category	Apr 2024	May 2024	Jun 2024	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Dec 2024	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025
Foster Home	23	19	21	21	20	20	22	19	19	20	22	23	23	22	22	26
Unlicensed Foster Home	69	70	72	70	59	65	73	64	64	61	60	64	71	84	84	81
Congregate Care	149	141	113	102	90	96	92	103	111	127	122	121	121	110	98	100
Independent Living	640	651	682	678	699	708	707	721	729	727	729	731	727	730	733	736
Other	50	51	44	47	58	56	59	57	45	39	42	54	56	65	72	73
<b>Total</b>	<b>931</b>	<b>932</b>	<b>932</b>	<b>918</b>	<b>926</b>	<b>945</b>	<b>953</b>	<b>964</b>	<b>968</b>	<b>974</b>	<b>975</b>	<b>993</b>	<b>998</b>	<b>1011</b>	<b>1009</b>	<b>1016</b>

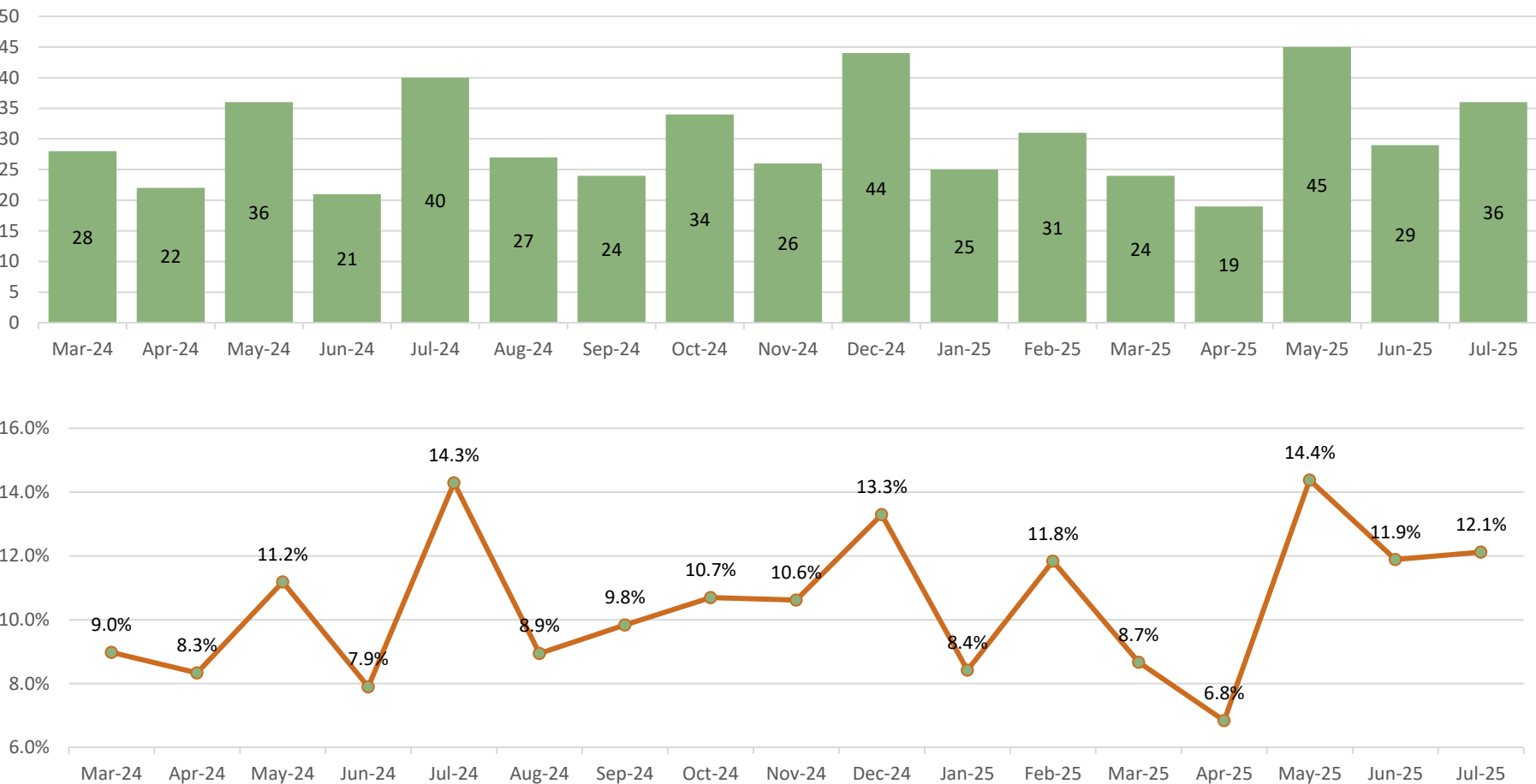
*NOTE:* Other category includes Runaway, Missing/Abducted & No Placement Entry (placement not yet entered or date is misaligned). Data includes: Child removal date is <= report period end date, return date is null or > than report period end date, placement start date is <= report period end date, placement end date is null or > than report period end date. Estimated margins of error in distribution of caregiver categories is ~6%.

*Data Source:* Children in OOH Care – Monthly; data updated 8/11/2025

*Data Owner:* Leanne Hawkins

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# Re-entry in 12 months from Exit to Reunification



**NOTE:** This chart represents data published in the MOOR. Dates represent the 12th month following a child's exit date. Counts represent the total number of children who exited care to reunification 12 months prior. Ratios represent the number of children who re-entered care within the 12 months of their exit divided by the total number of children who exited care to reunification in the reported period. Updated monthly

*Data Source: Monthly Operation and Outcome Report; data updated 8/4/2025*

*Data Owner: Leanne Hawkins*

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# Thank you

